Cyberspace

Cyberbullying

Cybersex

Cybernetics

Kubernetes

Cyberwarfare

Cybersecurity

Cyberpunk

Cyborgs

# Cybernetics

Science of communication and control of complex systems with changing environments.

**Origin**: first used in the context of "the study of self-governance" by Plato

**Etymology**: steersman, governor

**Goals**: Understand self-regulation. Encode complexity in self-regulating systems.

Areas of application: engineering, biology, psychology, social systems

Predecessor of: Reinforcement Learning, Machine Learning, Computer Science

## History

- 1940s Transdisciplinary research of self-regulation, feedback-loops. E.g. Turing and von Neumann were involved.
- 1947/1948 Norbert Wiener officially starts Cybernetics
- 1950 Soviet Union: Cybernetics is "pseudoscience"
- 1953 Stalin's death
- 1956 Al split out of Cybernetics
- 1958 Soviet Union: Cybernetics is propagated and incorporates computer science
- 1959 Stafford Beer starts publications on organizational Cybernetics
- 1962 US is scared of "Soviet Cybernetics" and avoids the word
- 1969 ARPANET
- 1970-1973 Salvador Allende President of Chile, Project Cybersyn
- 1980s Cybernetics lost its cultural relevance, being replaced by 'informatics'

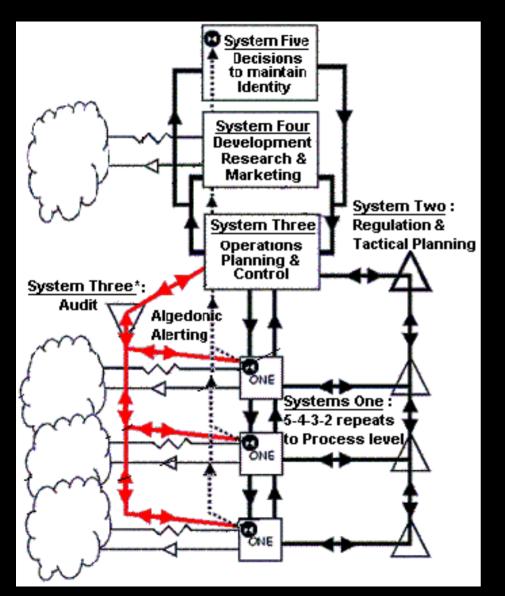
#### Chile 1970/71

Salvador Allende first democratically elected socialist leader Marxist but not in favor of Soviet Union style top-down command and control

Revolutionary dynamics

- nationalized companies
- workers councils took over

Economic problems
Government staff contacts Stafford Beer....



#### Stafford Beer

Organizational Cybernetics

In complex systems, central control is not viable.

→ Decentralize as much as possible.

#### Viable System Model (VSM):

- S1: autonomous operational units, specific task, respond to changes in their environment. Is in itself a VSM.
- S2: communication between S1s
- S3: constraints for S1-2, interface to S4-5
- S4: strategy based on information from environment and S1
- S5: long-term strategic thinking

VSM is a diagnostic tool

# Project Cybersyn

"Cybernetic Synthesis" – a distributed decision support system

- 1) Cybernet
- 2) Cyberstride
- 3) CHECO
- 4) Opsroom

# Cybernet



500 Telex machines 1 IBM 360/50 "almost realtime"



### CyberStride

Software suite containing multiple programs.

- CyberFilter: statistical tools for time series analysis
  - Check "real time" data (10 KPIs from each company) for deviations
- Generate algedonics: early alarm signals
- Bayesian Statistics for short time forecasting

#### **CHECO**

#### CHilean ECOnomic simulator

Simulation of the entire Chilean economy.

Long term forecasting is not possible  $\rightarrow$  Experiment with multiple scenarios using simulations.

DYANAMO compiler (Dynamo language was made famous by its use for the Limits to Growth model)

Not really put into practice.

# OpsRoom



#### Chile 1972/73

October 1972 CIA backed Trucker strike

→ Cybersyn breaks the strike



9/11 1973 CIA backed military coup

→ Allende is dead, Cybersyn destroyed



## Summary

A group of enthusiastic people can build great projects – no matter the circumstances.

Use the VSM as a debugger for entities that need to handle complexity.

